

Agenda

Cabinet

Date: **Thursday 24 September 2026**

Time: **2.30 pm**

Place: **Conference Room 1 - Herefordshire Council, Plough Lane Offices, Hereford, HR4 0LE**

Notes: Please note the time, date and venue of the meeting.

For any further information please contact:

Samantha Gregory, Democratic Services Officer

Tel: (01432) 260176

Email: samantha.gregory@herefordshire.gov.uk

If you would like help to understand this document, or would like it in another format, please call Samantha Gregory, Democratic Services Officer on (01432) 260176 or e-mail samantha.gregory@herefordshire.gov.uk in advance of the meeting.

Agenda for the meeting of Cabinet

Membership

Chairperson	Councillor Jonathan Lester, Leader of the Council
Vice-Chairperson	Councillor Elissa Swinglehurst, Deputy Leader of the Council
	Councillor Graham Biggs
	Councillor Harry Bramer
	Councillor Barry Durkin
	Councillor Carole Gandy
	Councillor Dan Hurcomb
	Councillor Ivan Powell
	Councillor Philip Price
	Councillor Pete Stoddart

Agenda

	Pages
1. APOLOGIES FOR ABSENCE To receive any apologies for absence.	
2. DECLARATIONS OF INTEREST To receive declarations of interests in respect of Table A, Table B or Other Interests from members of the committee in respect of items on the agenda.	
3. MINUTES To approve and sign the minutes of the meeting held on 30 th July 2026.	11 - 58
HOW TO SUBMIT QUESTIONS The deadline for submission of questions for this meeting is: 5pm on 18 th September 2026. <i>Questions can be submitted via the Online questions portal Further information and guidance is available at Get involved - Herefordshire Council</i> <i>Accepted questions and the response to them will be published as a supplement to the agenda papers prior to the meeting.</i> <i>Full details about asking questions and the deadlines at public meetings can be found here: constitution of the council.</i>	
4. QUESTIONS FROM MEMBERS OF THE PUBLIC To receive questions from members of the public.	
5. QUESTIONS FROM COUNCILLORS To receive questions from councillors.	
6. REPORTS FROM SCRUTINY COMMITTEES To receive reports from the Council's scrutiny committees on any recommendations to the Cabinet arising from recent scrutiny committee meetings.	
7. Q1 2026/27 BUDGET REPORT To report the forecast position for 2026/27 at Quarter 1 (June 2026), including explanation and analysis of the drivers for the material budget variances, and to outline current and planned recovery activity to reduce the forecast overspend. To provide assurance that progress has been made towards delivery of the agreed revenue budget and service delivery targets, and that the reasons for major variances are understood and are being addressed to the cabinet's satisfaction.	59 - 94

8.	Q1 PERFORMANCE REPORT	95 - 124
	To review performance for Quarter 1 (Q1) 2026/27 and to report the performance position across all Directorates for this period.	
9.	RISK MANAGEMENT UPDATE Q1 2026/27	125 - 144
	To provide an update on the status of corporate risks at the end of Quarter 1 2026/27 (June 2026) and provide assurance that risks are being managed effectively across the council.	
10.	HEREFORDSHIRE'S 2026-27 SECTION 75 AGREEMENT	145 - 198
	To approve a new Better Care Fund Section 75 Partnership Agreement between Herefordshire Council and NHS Herefordshire and Worcestershire Integrated Care Board for the period 1 April 2025 to 31 March 2030, following agreement of the 2025/26 and 2026/27 financial schedules and partner contributions.	
11.	WESTERN BYPASS PHASE ONE – UPDATE REPORT	199 - 208
	To note the progress made to date with the design of the Western Bypass Phase One in line with the first stage of the Pre-Contract Services Agreement (PCSA) and to delegate authority to the Corporate Director to implement the actions set out in this report	